



CITY OF PITTSBURGH

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PEDUTO ADMINISTRATION REPORT ON FIRST 100 DAYS

Mayor William Peduto has only been in office for 100 days but his team has already delivered on many of the important initiatives, issues, and reforms that residents across Pittsburgh want to see. These steps are just the beginning, but Mayor Peduto and staff throughout the City of Pittsburgh's departments, boards, and authorities are already hard at work laying a foundation that will help make the City a global model for open and accountable government that can be sustained for decades.

Here are some of the positive things that Mayor Peduto and his administration have accomplished since January 6, 2014:

NEIGHBORHOOD REINVESTMENT

Diverse and Professional Boards and Commissions

Through an open Talent City process, Mayor Peduto has begun appointing dozens of Pittsburghers to serve on our city's powerful boards and commissions. More than 50% of the appointees are women and over 25% are African American, the most diverse in our city's history. Not only has the Mayor opened these important seats to diverse new leaders, these appointees are also highly-respected professionals in their field, bringing a new level of oversight and management to some of the city's largest government entities. ([March 2014](#))

Office of Community Affairs

In an effort to respond to the needs of all of our 90 neighborhoods, Mayor Peduto created the Office of Community Affairs, led by Manager Grant Gittlen and Deputy Manager Lex Janes. The Community Affairs team has visited dozens of neighborhoods already, attending community meetings, responding to constituent needs, and assisting City Council in addressing ongoing challenges. The Office of Community Affairs is another example of Mayor Peduto's commitment to serving all of Pittsburgh's neighborhoods. ([January 2014](#))

Bureau of Neighborhood Empowerment

In an unprecedented partnership with our foundation community, Mayor Peduto created the Bureau of Neighborhood Empowerment, the first city department with the sole mission of working hand-in-hand with residents of the communities in our city that have seen historic disinvestment and neglect. Led by Dr. Curtiss Porter and Valerie McDonald Roberts, the Bureau focuses on four key areas of need: nonprofit and faith-based initiatives, mixed-income housing, small business and workforce development, and high-quality education. These leaders and their four staff members will expand the reach of city government into key areas that have often not even been on the agenda in the past, helping neighborhood leaders lift up



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their communities so that all of our residents can share in the promise of the Next Pittsburgh. ([January 2014](#))

Historic Strip District Development

After several years of contentious debate, Mayor Peduto intervened in the disagreement over the future of the Pennsylvania Fruit and Produce Terminal and the historic Strip District to bring all sides together and create a new plan to bring a world-class development to this important riverfront neighborhood. Through weekly negotiations with the Buncher Company and other neighborhood stakeholders, Mayor Peduto and Development Chief Kevin Acklin secured an agreement to solicit new proposals for redevelopment and move forward together with a common vision and a plan that will respect the historic character of the neighborhood while creating opportunities for new growth and investment. ([February 2014](#))

Reconnecting the Hill District

Recognizing the historic wrongs inflicted upon the Hill District, its residents, and business owners, Mayor Peduto and Development Chief Kevin Acklin have reset the discussions over the redevelopment of the Lower Hill on the 28-acre site of the former Civic Arena. The administration has worked collaboratively with the Pittsburgh Penguins and all community organizations in the Hill to ensure that the development that occurs on the 28 acres expands well beyond that boundaries of that site and creates new opportunities for equitable growth throughout the Hill. This once-in-a-lifetime investment cannot be successful unless it enriches all residents and reconnects neighborhoods for the benefit of all. ([February 2014](#))

East Liberty Transit Center Groundbreaking

Working across the aisle with Governor Corbett and the General Assembly, Mayor Peduto secured the final bit of funding to make the East Liberty Transit Center development a reality. This \$100+ million project will improve public transit connections and expand service while creating local jobs and providing new opportunities for area residents. More than 500 new housing units will be constructed over the next several years breathing new life into the heart of our city. ([April 2014](#))

Holding UPMC Accountable

Mayor Peduto has engaged UPMC directly to hold them accountable to three key pillars: fair treatment of workers, fair treatment of patients seeking care, and fair payment for city services. The Mayor has met directly with UPMC CEO Jeffrey Romoff and talks continue between the top leadership of the City of Pittsburgh and UPMC to reach an agreement that satisfies all three of these critical accountabilities. ([March 2014](#))

Partnership with The Brookings Institution

In March, Mayor Peduto invited Bruce Katz, Director of The Brookings Institution's Metropolitan Policy Institute to Pittsburgh to co-host a summit on 21st Century Economic



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Development with Carnegie Mellon University and community leaders, developers, nonprofit heads, and planners from across the city. This summit was the first step in Mayor Peduto and Katz's vision of a lasting partnership between Pittsburgh and Brookings that will put us on the international stage and empower architects, planners, and developers to think big and make Pittsburgh a model of innovative and equitable development. ([March 2014](#))

Sustainable Cities Design Academy

Mayor Peduto and Economic Development South have secured a grant from the American Architectural Foundation to participate in the 2014 Sustainable Cities Design Academy to bring international experts together around a design plan to address chronic flooding and water quality issues around Saw Mill Run in the city's southern neighborhoods. ([March 2014](#))

EcoDistrict Incubator

The Uptown Eco Innovation District was competitively selected by the EcoDistrict Incubator to participate in their May forum. This initiative was led by Mayor Peduto, Chiefs Acklin and Lam, and the Office of Sustainability under Grant Ervin working alongside Oakland Planning and Development Corporation and Uptown Partners. The EcoDistricts Incubator is a executive training program that prepares urban sustainability and development leaders to advance sustainable development practices by establishing an ecodistrict project in their community. ([March 2014](#))

Bruner Loeb Forum

Mayor Peduto with Sustainability Manager, Grant Ervin, in partnership with the Kingsley Association, a Larimer-based anchor community enterprise center, and other local partners have submitted an application to welcome the Bruner Loeb Forum to Pittsburgh. The Bruner Loeb Forum brings together distinguished practitioners from across the country to advance creative thinking about placemaking in American cities. Our intent on hosting the Bruner Loeb forum is to help catalyze the next phase of Larimer's transition in its sustainable development journey. ([April 2014](#))

Green Lane Project

Mayor Peduto and Bike Pittsburgh have secured a grant from People for Bikes to receive funding and technical assistance to install five miles of protected bike lanes in the City of Pittsburgh over the next three years. Protected bike lanes make travelling through the city safer for all people - cyclists, pedestrians, and drivers - and help us attract the businesses of the 21st century whose employees seek out these types of amenities. These new bike lanes will become a model for future complete streets planning that will reduce traffic-related injuries and fatalities across our city and promote healthy active living. ([March 2014](#))

National League of Cities Community Conversation

512 CITY-COUNTY BUILDING, 414 GRANT STREET, PITTSBURGH, PENNSYLVANIA 15219

Phone: 412-255-2626 Fax: 412-255-2687





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Mayor Peduto secured a grant from the National League of Cities (NLC) to hold a two-day community conversation about universal Pre-K in the City of Pittsburgh. NLC will provide funding to send two top-ranking officials from the U.S. Department of Education to Pittsburgh to work with local leaders and the Mayor's team to develop a pilot program to offer free Pre-K to our city's families. ([March 2014](#))

Expanding Health Access for Children and Families

Mayor Peduto and Allies for Children secured a grant from the National League of Cities Institute for Youth, Education and Families to develop a community-based program to ensure that 100% of children in Pittsburgh have access to affordable healthcare and quality medical treatment. Working closely with over 20 organizations throughout our community Patrick Dowd, Director of Allies for Children, and Betty Cruz, the city's Nonprofit and Faith-Based Manager, Allegheny County and Consumer Health Coalition have crafted an action plan to identify uninsured children and families and help them get access to healthcare. This plan helps the city qualify for hundreds of thousands dollars in additional funding for implementation. ([January 2014](#))

Mayor Peduto's Task Force on Public Education

Working with City Council, Mayor Peduto has formed a Task Force on Public Education to bring together stakeholders from all viewpoints to work together to improve our public education system and ensure that all children in our city are getting a high-quality, well-rounded education. The Task Force will complete a plan to help the City of Pittsburgh play a positive, supportive role in our public education system and honor our duty to our city's children. ([February 2014](#))

Mayor Peduto's Task Force on Summer Youth Employment

Through Executive Order, Mayor Peduto formed a task force to study the City of Pittsburgh's Summer Youth Employment Program and find ways to help our city's youth build careers through placement sites with some of our city's top employers in the fastest growing job fields. The Task Force will seek new sources of funding, attract new placement opportunities, and expand the size of the program to help employ every youth who wants a summer job that will prepare them for a career. ([February 2014](#))

Bank On

In partnership with the Urban League of Greater Pittsburgh and the National League of Cities (NLC), Mayor Peduto and Nonprofit and Faith-Based Manager, Betty Cruz are working with our banking community to provide second chance banking options to our most vulnerable community members. Bank On creates a partnership with banks to provide free, basic bank accounts to low- and moderate-income Pittsburgh residents who don't have access to financial services through traditional bank products. ([February 2014](#))



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Live Well Pittsburgh

Through a partnership with Allegheny County Executive Rich Fitzgerald and Allegheny County Health Department Director Dr. Karen Hacker, Mayor Peduto is launching Live Well Pittsburgh, an initiative to promote healthy active living and provide resources to help residents make healthier choices. The initiative will also focus on a holistic approach to improving the quality of life for all in Pittsburgh. ([April 2014](#))

Kiva Zip

Mayor Peduto and the Bureau of Neighborhood Empowerment have launched a partnership with Kiva Zip. This innovative nonprofit allows individuals to make small loans to entrepreneurs in Kenya and the United States and get a return on their investment while also helping to launch small businesses. This program will allow thousands of Pittsburgh entrepreneurs to realize their dreams with a little help from people all over the world. ([March 2014](#))

Choice Neighborhoods: Larimer

Through the perseverance and commitment of the residents of Larimer and the leadership of the Larimer Consensus Group, the Kingsley Association, and East Liberty Development, Inc., the neighborhood of Larimer is a finalist for a \$30 million grant from the U.S. Department of Housing and Urban Development. This grant, called Choice Neighborhoods, will enable a complete transformation of Larimer with hundreds of new units of mixed-income housing, vast expanses of high-quality community parks and greenspaces, and innovative stormwater management infrastructure. Mayor Peduto worked closely with the residents and community groups to ensure that the developers on the project follow the community-led Larimer Vision Plan as their guide for this transformation. ([April 2014](#))

Land Bank

Working with City Council and neighborhood advocates Mayor Peduto won approval of a new land bank process that is another step toward bringing back communities that have seen a legacy of top-down planning and disinvestment. A land bank puts control of land in our neighborhoods back in the hands of the people who live there, it creates an opportunity for local jobs maintaining and rebuilding homes, it provides a mechanism for getting more affordable housing onto the market in key neighborhoods, and it provides a new level of transparency that the city's current system completely lacks. ([April 2014](#))

Welcoming Cities Initiative

Mayor Peduto and the Bureau of Neighborhood Empowerment have created a partnership with Welcoming Cities, an organization that helps cities create immigrant-friendly policies to help attract new residents from across the world and make sure that they feel welcome in our communities. Making Pittsburgh a more attractive place for immigrants honors our city's



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tradition as a melting pot and a hub of immigration and helps us realize our goal of 20,000 new residents in 10 years. ([April 2014](#))

GOVERNMENT RESTRUCTURING & REFORM

Mayor's Public Schedule

In just the first few days in office, Mayor Peduto became the first mayor in Pittsburgh's history to release his daily schedule to the public. The Pittsburgh Post-Gazette even created an online application so you can follow along with the Mayor as he does the work of the city. Pittsburghers will never again have to wonder where their mayor is or what he is doing. ([January 2014](#))

Weekly Meetings with Pittsburgh City Council

Mayor Peduto knows how important it is to have a positive working relationship with the legislative branch of city government. For too long the Mayor's Office and City Council have been cut off from one another, with no communication and no working partnership. During his first month in office, Mayor Peduto welcomed the leadership of Council back into the Mayor's Office and since then the Mayor's top staff have been meeting weekly with the Council President, Council Finance Chair, and Council Budget Director to discuss important issues facing the city and work through disagreements like adults. ([January 2014](#))

Talent City

In a move unprecedented in the City of Pittsburgh's history, Mayor Peduto opened up the hiring process for directors and managers of city departments and the appointment process to boards and commissions to the public through the Talent City initiative in a collaborative partnership with local foundations. To date, six department directors and managers have been selected through this highly-competitive process, attracting top talent from around the country to serve as the new leaders of the City of Pittsburgh. ([January 2014](#))

Mayor Peduto's Transition Committees

Shortly after winning the general election last November, Mayor Peduto invited Pittsburgh residents to participate in eight Transition Committees to set the agenda for the new administration. More than 1,000 volunteers participated over the course of two months to generate over 800 action items for the Mayor to consider. Last month every page of the transition reports was posted to the City of Pittsburgh's website so the public and committee members can track our progress. In the near future we will be launching the next step of this initiative, a citizen engagement tool that anyone can use to continue the conversation about these recommendations and suggest strategies for implementing them. ([March 2014](#))

Mayor's Night Out/Mayor's Night In



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This new program, launched by Mayor Peduto, is designed to get city government out into our neighborhoods to meet with and address the concerns of residents all over town. Every month we alternate between going out to visit a neighborhood and inviting the public into the Mayor's Office (Mayor's Night In). The first Mayor's Night Out took place at the Warrington Rec Center and many more will follow! This one-on-one engagement with the Mayor and top department leadership will ensure that all Pittsburghers have a voice in city government.

[\(April 2014\)](#)

Office of Municipal Investigations (OMI)

OMI is the public's watchdog against government abuse, but for too long this important agency had been ignored and marginalized. Mayor Peduto appointed a talented and well-respected manager, Deborah Walker, to reinvigorate the department and moved it out of the Public Safety Department and into the oversight of the Law Department and City Solicitor Lourdes Sanchez Ridge, a former federal prosecutor. Mayor Peduto and Walker take complaints against city employees very seriously and every complaint OMI receives will be fully investigated by this independent watchdog. [\(February 2014\)](#)

Act 47 Status

Mayor Peduto was one of the original proponents of entering Act 47 status back in 2003 when the City of Pittsburgh was on the brink of bankruptcy. Since that time, with the tools provided by Act 47, we have reduced our debt by over \$300 million, brought our pension funding ratio up to over 60%, and stabilized our budget. However, the work is not yet done. We still face significant capital investment needs to fix crumbling roads, upgrade our parks and playgrounds, and rebuild our neighborhoods and we need to do more to reduce our debt and shore up our pension fund. For these reasons Mayor Peduto has worked with Harrisburg to allow Pittsburgh to remain in Act 47 status in order to create a responsible exit plan to put us on the track to a more prosperous future. [\(March 2014\)](#)

City-County Task Force

Mayor Peduto and County Executive Fitzgerald have launched a City-County Cooperation Task Force led by the city's Chief of Staff, Kevin Acklin, and the county's Chief of Staff, Jennifer Liptak. The Task Force is charged with investigating and acting upon opportunities to share services, reduce costs, eliminate duplication of efforts, and foster greater collaboration between the two largest governments in our region, with the potential to save taxpayers millions.

Graffiti Task Force

Mayor Peduto has reinstated the highly-successful Graffiti Task Force in the Pittsburgh Bureau of Police. The Task Force, led by three detectives, will track and prosecute the most active graffiti vandals across the city. Before it was disbanded in 2013, the Task Force had



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prosecuted dozens of the most prolific taggers and recovered hundreds of thousands of dollars in restitution for the damage they caused. ([April 2014](#))

Rejoined the National League of Cities

One of Mayor Peduto's first acts in office was to restore the city's membership to the National League of Cities, a partnership of cities across the country that offers monetary and technical assistance grants, best practices for budgeting and legislative initiatives, and networking opportunities with leaders from all over the United States. Just in the first 100 days this membership has paid dividends, with the City of Pittsburgh winning more than \$100,000 in direct grants and creating new partnerships with Mayors across the country. ([January 2014](#))

Putting More Public Safety Personnel on the Streets

Mayor Peduto is seeking the full complement of 892 police officers budgeted for 2014, as well as bringing diverse candidate pools to the police, firefighter and medic ranks. City Solicitor Lourdes Sanchez-Ridge and Department of Personnel Acting Director Todd Siegel are heading efforts to drive increased minority recruitment through advertising, and organized bus rides and child care for interested applicants. The current sworn strength of the police bureau of 890 officers is the largest it has been in years.

Pothole Blitzes

In response to the severe winter weather Mayor Peduto worked with Operations Chief Guy Costa and acting Public Works Director Mike Gable to rally our troops to conduct three pothole blitzes, responding to more than 5,000 pothole complaints, and committing to responding to all such complaints within three business days. These targeted actions will continue with other service issues that need concentrated and coordinated attention throughout the year. ([April 2014](#))

Empowering the Office of Management and Budget

Mayor Peduto took early steps to separate the Office of Management and Budget (OMB) from the Finance Department and restructure operations in order to better manage the city's finances, control spending, and make smarter investments. The new OMB will be responsible for creating long term asset management plans to better utilize our resources and plan for the future in addition to reforming our Capital Budget process to make strategic investments over the next 10 years. ([February 2014](#))

Amended 2014 Operating Budget

Mayor Peduto submitted over 20 pages of amendments to the 2014 Operating Budget, making the first downpayment on the modernization and restructuring of city government to better respond to the needs of citizens. Mayor Peduto made significant changes to City Information Systems (now the Department of Innovation & Performance), the Office of Management and Budget, Public Works, and the City Planning Department, saving over



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\$250,000 while reforming management structures and creating new mechanisms for accountability. ([February 2014](#))

Severance Incentive Program

Mayor Peduto offered longtime city employees the opportunity to participate in a temporary early retirement program designed to reduce staffing levels, control costs, and create new efficiencies in government. 65 employees opted to participate in the program, with projected cost savings of more than \$6 million over the next five years. ([March 2014](#))

Bond Rating Increases

Since Mayor Peduto entered office, two different bond rating agencies have increased the city's credit rating. These upgrades significantly reduce the city's costs when we borrow money, make us a stronger market for private investment, and assure our business community that we are a stable and responsible market. Through a continuance of the Act 47 program Mayor Peduto hopes to see our bond ratings increase to the highest possible level over the next several years. ([February 2014](#))

Cracked Down on Parking Perks for Employees

Mayor Peduto and Operations Chief Guy Costa reduced the number of employees with free parking permits by 90% in just the first several weeks in office. Today only those employees that are on 24 hour call in the Public Safety and Public Works departments have unrestricted permits and other city employees are required to pay for parking like everyone else. ([February 2014](#))

Cracked Down on Take Home Vehicles

Mayor Peduto and Operations Chief Guy Costa reduced the number of employees with take home vehicle privileges by 30%, freeing up city vehicles for short-term use by other employees who need them and putting tighter controls on the use of these important city assets. ([March 2014](#))

Froze Payment on Wasteful Contracts

Mayor Peduto and his team have identified legacy projects that are over budget and long past their original timelines in order to reassess these initiatives and bring in strong managers who can complete them without further delays and cost overruns. For example, we learned that the city had been paying a consultant to implement a new payroll system for over two years with little progress and huge cost overruns. This kind of financial management has been absent in recent years.

Restored Relationships with Harrisburg and Washington, DC

Mayor Peduto has taken several trips to both Harrisburg and Washington, DC in order to rebuild broken relationships with our partners in the state house and the White House.



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Building stronger relationships with these leaders benefits all Pittsburghers through greater state and federal investment, access to grants and new programs, and the ability to influence the agenda at the highest levels. ([January 2014](#))

PIRC Movement

Public Safety personnel and the Pittsburgh Initiative to Reduce Crime (PIRC) began facilitating a support group for ex-offenders and their friends and supporters Tuesday nights in the Central North Side. ([January 2014](#))

Reformed the Process for Awarding Federal Grants

Mayor Peduto worked with the City Planning Department to make the process for awarding federal Community Development Block Grants fairer and more transparent. The new rules will allow more organizations in the city to obtain these grants but they will also allow the city to better manage the process and hold organizations accountable for the funding they receive.

Improved Winter Weather Response

Mayor Peduto worked with Operations Chief Guy Costa and Public Works Director Mike Gable to improve the city's winter weather response, with clearer information communicated to the public, better coordination within the Department of Public Works, and faster response times. ([January 2014](#))

INNOVATION

Department of Innovation and Performance

One of Mayor Peduto's first acts in office was to restructure the City Information Systems department and build a new agency, the Department of Innovation & Performance. This critical new part of city government combines the traditional internal IT role of City Information Systems with a new focus on performance improvement, sustainability and resilience, and innovation. The Department has a big job: to improve the efficiency of how city government operates internally in order to improve how we deliver services to residents and save taxpayers money. ([January 2014](#))

Building a Better Pittsburghpa.gov

Mayor Peduto and the Debra Lam, Chief of the Department of Innovation & Performance have launched a project to completely revamp the City's website, pittsburghpa.gov, to provide better information to citizens and visitors and make it easier to do business with the city. New features include translation capability and AskPgh, a platform that will allow quick access to the information that citizens need. The webteam has joined the National Association of Government Web Professionals to share best practices and will continue to add features throughout 2014 to close the year with one of the best city websites in the country. ([March 2014](#))



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Investing in 311

Our 311 team, led by 311 Manager Wendy Urbanic, is one of the hardest-working teams in the country. But for too long the city failed to invest in them and in the equipment and software they use in order to make 311 a truly responsive customer service system. Mayor Peduto put new resources into 311 and empowered Debra Lam and Wendy Urbanic to expand its reach and make it work better. Since then, 311 has launched a new Twitter account, expanded hours during winter weather emergencies, hired more full-time staff to better respond to citizens' needs, and improved the process for getting requests out to the city workers who can address them. We are excited to continue to improve our 311 service over the coming years. ([January 2014](#))

Open Data

In his first week in office Mayor Peduto asked Analytics and Strategy Manager Laura Meixell and Policy Manager Matthew Barron to work with Councilwoman Natalia Rudiak to draft a law that would require the city to release all of its public data in an easily accessible format. The law passed with a unanimous vote of City Council and the administration is hard at work implementing it so that the information government collects is freely available to the residents of the city and anyone around the world. The Sunlight Foundation, a nonpartisan nonprofit organization that promotes government transparency and accountability, hailed Pittsburgh's law as one of the strongest in the country. A citizen-led civic technology group, OpenPgh, part of the Code for America Brigade network, has already formed in response to this important step. The release of this data will promote data-driven decision making within government and empower citizens to hold government accountable. ([March 2014](#))

Opening Government's Books

Mayor Peduto, working with the Department of Innovation & Performance, City Council, and the City Controller, entered into an agreement to provide citizens with a detailed online analysis of the city's budget. This software platform lets you see exactly how government spends your money and the how much the basic services we provide cost each year. Not only will this provide better information to citizens but it will help our team in government better manage our spending and ensure that we are getting the best value and the best performance we can. ([April 2014](#))

Supporting innovative transportation

Mayor Peduto led local efforts to support ridesharing and other 21st century services in Pittsburgh, working in cooperation with the Chairman of the Pennsylvania Public Utility Commission. Working together they plan to support services that improve quality of life for city residents while ensuring safety for both operators and passengers. ([February 2014](#))

Public WiFi in the City-County Building

512 CITY-COUNTY BUILDING, 414 GRANT STREET, PITTSBURGH, PENNSYLVANIA 15219

Phone: 412-255-2626 Fax: 412-255-2687





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Mayor Peduto and the Department of Innovation & Performance are working to activate free public WiFi on the 5th and 6th floors of the City-County building so that all visitors have access to the Internet.

Free WiFi in Senior and Recreation Centers

Mayor Peduto, the Department of Innovation & Performance, and the Department of Parks & Recreation, are negotiating a deal to provide free WiFi in all of our city's senior and rec centers at no additional cost to the taxpayers.

National and International Connections

In line with Mayor Peduto's vision of transforming Pittsburgh into a world class city and share best practices, his team has quickly connected with their respective counterparts and joined prominent city associations, such as the Urban Sustainability Directors Network, Code for America Peer Network, and Harvard University's Ash Center. Additionally, Pittsburgh has already played host to many international visitors, including government officials from Japan, Korea, and China.

EPA consent decree extension

Mayor Peduto worked with County Executive Fitzgerald, community advocates, state leaders and the area's Congressional delegation to win an Environmental Protection Agency consent decree extension that will give the region the opportunity to develop green infrastructure solutions as part of ALCOSAN's sewer upgrade project. ([January 2014](#))

ALCOSAN regional board governance

Mayor Peduto has played a leadership role in developing regional board governance reforms for ALCOSAN's board of directors; encouraging greater water system efficiencies by developing solutions related to the equitable conveyance of municipal trunkline sewers; and advancing a regional dialogue related to water resource management. ([January 2014](#))

PWSA stormwater utility

Mayor Peduto continued his support of the Pittsburgh Water & Sewer Authority's Wet Weather Feasibility Study by initiating discussions with PWSA related to the development of the city's stormwater utility that would enable green infrastructure financing opportunities. ([January 2014](#))

Earth Hour 2014

The administration organized Pittsburgh's largest participation in the international climate awareness event Earth Hour. Working with Allegheny County and the Green Building Alliance we orchestrated 30 buildings in Downtown Pittsburgh to turn off their lights for one hour on March 29th to create greater awareness of global climate action. ([March 2014](#))



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Carbon Disclosure Project Report

The Department of Innovation & Performance completed, for the the first time, the CDP: Carbon Disclosure Project Report. The report, an internationally recognized standard measuring tool for cities and firms, is a benchmark for measuring and sharing environmental information. ([January 2014](#))

Urban Sustainability Directors Network

The Department of Innovation & Performance successfully applied and obtained, for the first time, membership to the Urban Sustainability Directors Network (USDN), a collection of city sustainability directors from across North America. This was a recommendation from the Transition Team. ([March 2014](#))

Pittsburgh Climate Initiative

Mayor Peduto's administration has taken a leadership role in Pittsburgh's climate action activities by agreeing to Co-Chair the Pittsburgh Climate Initiative (PCI). Co-chairing is allowing the City to advance critical climate issues such as transportation; to host events such as the PCI Sustainable Transportation Forum; and to work with Carnegie Mellon University's Engineering Public Policy program to lead a class on climate adaptation and resilience. ([January 2014](#))

Investing in Manufacturing Communities Partnership

Working with consulting firms Catalyst Connections and Fourth Economy the City is leading an application for the federal designation as a "Manufacturing Community." Through the U.S. Economic Development Administration (USEDA), twelve communities will be selected as part of the Investing in Manufacturing Communities Partnership (IMCP) program. Selected communities will become eligible for \$1.5 billion in federal grants and assistance. Pittsburgh, in partnership with the City of Youngstown, is leading this regional designation effort. The program builds on the Transition Team recommendation of working to build stronger connections between entrepreneurial efforts and the City. ([March 2014](#))

Improving City-County Building waste reduction

The Office of Sustainability is zeroing in on the City's flagship building by working with Allegheny County to obtain an Energy Star Rating of 88 out of 100; increasing measurable actions in Sustainable Pittsburgh's Green Workforce Challenge by more than fifty percent; renewing the city's commitment to the Green Building Alliance 2030 Membership; agreeing to participate in the Green Building Alliance 2030 District Air Quality Pilot; and convening a CCB Facilities and Recycling Team to conduct an internal recycling audit. ([January 2014](#))