

IMPLEMENTATION

The Homewood Comprehensive Community Plan articulates a vision that is comprehensive and intended to guide improvements to the neighborhood. Given the complexity of many of the proposed improvements, implementation of the Community Plan relies on a phasing strategy that prioritizes strategies easier to implement. There is a need to maintain interest and momentum over time, and the implementation of short-term goals is critical to enabling the intermediate and long-term goals to be realized.

This plan represents a consensus among many of the passionate advocates and citizens of the community, as well as city staff and elected officials, for how to best improve and manage the neighborhood for future generations. Funding, feasibility, and changing city needs can create challenges to this plan's implementation, but the variety of stakeholders—nonprofit, private, and public entities—provides a variety of implementers, even if there is significant changes in city priorities.

STAKEHOLDERS AND PARTNERS

Many of the partner entities who will be involved in implementing this Community Plan were also leaders through Action Teams and community engagement conducted throughout the planning process.

HOMEWOOD COMMUNITY DEVELOPMENT COLLABORATIVE (LISTED ALPHABETICALLY)

BUILDING UNITED OF SOUTHWEST PA

BUSP is Pennsylvania 501 C3 non-profit Corporation with a mission to assist low-moderate income persons acquire quality affordable housing. The organization represents an innovative approach to providing community development projects through the facilitation of faith based initiatives. The Board of Directors is comprised of Bishops, clergy and lay Christian leaders that represent several different denominations, with each committed to rebuilding communities through collaborative efforts.



Figure 5.1 Residents at a community space

COMMUNITY EMPOWERMENT ASSOCIATION

Community Empowerment Association Inc. (CEA) was organized by Mr. T. Rashad Byrdsong in 1994 to address the needs of the children, youth, adults, and families among African American communities. CEA utilizes an Afrocentric strategy of integrating culture, social identity and empowerment techniques to effectively achieve desirable goals and objectives.

The mission of CEA is to empower communities and families by providing high quality, well-managed, innovative services, including family support services, education, housing, economic development, and employment. The Core belief of CEA is that families develop best in a community with a sense of order, positive social interaction, and opportunities supported by positive adults. CEA's cultural frameworks are clearly unique to human and social service providers in the Pittsburgh region. CEA capitalizes on the powerful role that cultural influences play within the African American communities.

HOMEWOOD BRUSHTON COMMUNITY MINISTRIES

Homewood Brushton Community Ministries is an association of pastors who are united by our faith in Christ and whose respect, hope and pride in the Homewood neighborhood compels us to work with residents of the community to make a difference. The mission is to demonstrate the love of Jesus Christ through word and deed by providing and promoting community worship events and ministries that improve the overall spiritual health of the Homewood-Brushton neighborhood. The vision is that Homewood would be a desirable place in which to worship and live and whose residents feel a sense of peace, safety and belonging.

HOMEWOOD CHILDREN'S VILLAGE

The mission of the Homewood Children's Village (HCV) is to improve the lives of Homewood's children and simultaneously reweave the fabric of the community in which they live. Their work is about convening, coordinating, and building capacity in support of the community. They operate using a combination of practice and relationship building that is data-driven every step of the way.

HOMEWOOD-BRUSHTON BUSINESS ASSOCIATION

The mission of the Homewood-Brushton Business Association (HBBA) is to foster the development and growth of the Homewood-Brushton Business Community, thus enhancing its visibility and preserve its history. HBBA builds stable foundations for businesses by increasing their capacity and providing access to capital, industry information, technical assistance and business support. Their overall vision is to increase the economic viability of Homewood-Brushton Businesses.

OPERATION BETTER BLOCK, INC.

The mission of Operation Better Block, Inc. is to strategize, organize and mobilize, block by block, to benefit the Homewood Community. They do this by:

- Providing technical and community development assistance to Block Associations engaged in self-help projects and self-sufficiency initiatives;
- Fostering youth development through self-awareness, career exploration programs and community volunteer opportunities;
- Participating in housing development efforts to construct new housing units;
- Encouraging and supporting public and private investments to stimulate economic development in the community;
- Building cooperative partnerships with others to promote community sustainability.

RACE STREET 2050 INC.

Race Street 2050's purpose is to exercise care for Race Street residents and property owners and stewardship over their environment. Building on prior work, they are in the midst of exploring options for preserving the historic character of the street, while making Race Street an example of resident-led renewal.

YMCA HOMEWOOD-BRUSHTON

The Homewood-Brushton YMCA was founded in 1914 and held its first meetings at a church at the corner of Bennett Street and Homewood Avenue. The house at 7140 Bennett Street was purchased to be used as the permanent site of the Homewood-Brushton YMCA; and it has been recognized as a community asset ever since.

Now in its 104th year of serving the Pittsburgh region, the Homewood-Brushton YMCA is a place where the entire community gathers. The Y is a leading nonprofit organization for youth development, healthy living, and social responsibility; and the Homewood-Brushton YMCA encompasses those three areas of focus by delivering over 23,000 hours of free programming to Homewood residents each year through an employment center, computer lab, tutoring, counseling, STEM programming, childcare, a food pantry, and even a state-of-the-art recording studio. The Y's over 500 wellness facility members can enjoy a fully equipped gym, sauna, steam room, full gymnasium, indoor track, locker rooms, and a multipurpose meeting room. All of these programs provide a stable and safe environment for residents, while also providing tools to enhance their lives.

YWCA

The Homewood branch of the YWCA houses a resource center, health and wellness opportunities as well as Homewood's only licensed PA Keystone Star 4 facility. Quality, comprehensive, interactive early development and education for children 6 weeks through 5 years of age is provided at the center.

THE CITY OF PITTSBURGH

DEPARTMENT OF CITY PLANNING

The Department of City Planning (DCP) works with communities, neighborhoods, and public entities through policy, code, and the Comprehensive Plan. DCP reviews all permits for compliance with city code and goals.

DEPARTMENT OF PUBLIC WORKS

The Department of Public Works (DPW) maintains the City's infrastructure, from streets to parks to public buildings. DPW also ensures public safety, from floods to snow and ice storms.

CITIPARKS

Citiparks, the parks and recreation department, protects and maintains parkland, and offers recreation programs like sports, arts, natural, and cultural opportunities.

DEPARTMENT OF MOBILITY AND INFRASTRUCTURE

The Department of Mobility and Infrastructure is responsible for the transportation of people and goods throughout the City of Pittsburgh, and for managing the operation of and access to the public right-of-way (the sidewalks, curbs, streets, and bridges that make up our network).

OTHER ORGANIZATIONS

URBAN REDEVELOPMENT AUTHORITY

The Urban Redevelopment Authority (URA) is an economic development agency committed to creating jobs, expanding the City's tax base, and improving the vitality of businesses and neighborhoods.

PORT AUTHORITY OF ALLEGHENY COUNTY

The Port Authority provides, maintains, and operated transit to the Allegheny County. Their transit opportunities include bus, light rail, incline, and paratransit services.

PITTSBURGH LAND BANK

The Pittsburgh Land Bank acquires, manages, maintains, and sells underutilized property, to revitalize neighborhoods and strengthen the City's tax base.

PENNDOT

Pennsylvania Department of Transportation is responsible for the planning, design, constructions, and maintenance of Pennsylvania's multi-modal transportation system.

Pittsburgh Water and Sewer Authority

Pittsburgh Water and Sewer Authority is responsible for water treatment and delivery systems in the city of Pittsburgh, as well as the city's sewer system.

PHASING STRATEGY

The Phasing Strategy is conceived as a means of insuring that the Homewood Comprehensive Community Plan is sufficiently implemented and that public support for the plan's vision is maintained over time. The plan's strategies have been divided into three phases: short-term, medium-term, long-term, or a combination of the three.

Circumstances will often change and funding opportunities may arise, so that certain medium-term strategies may be tackled before short-term, etc.

At the time of this report's publication, strategies have been prioritized based on which are seen to be most straightforward to implement; those strategies which need to be implemented before other strategies for feasibility; and those strategies which need to be implemented soonest due to funding obligations, opportunities, or other constraints.

Figure 5.2

IMPLEMENTATION MATRIX TABLE

THEME	GOAL	STRATEGY NUMBER
Community	Improve fresh and healthy food access	Strategy 1.1
Community	Improve fresh and healthy food access	Strategy 1.4
Community	Improve fresh and healthy food access	Strategy 1.5
Community	Improve fresh and healthy food access	Strategy 1.6
Community	Improve education quality for all Homewood students	Strategy 2.1
Community	Improve education quality for all Homewood students	Strategy 2.3
Community	Improve education quality for all Homewood students	Strategy 2.6
Community	Improve education quality for all Homewood students	Strategy 2.7

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Form food access working group to facilitate creation of a buying club or food cooperative in Homewood that sells affordable, healthy food options	Program	Short	Public Health and Public Safety
Expand and solidify garden skillshare program to encourage home gardening and foster community knowledge	Program	Short	Sustainability
Encourage corner stores and small scale food retailers to become healthy food retailers that promote healthy food options	Program	Short	Public Health and Public Safety
Coordinate access to healthy breakfast and lunch options for residents, seniors, students, especially outside of regular school hours	Program	Short	Education
Improve overall quality of curriculum, access, and teaching force for early learning programs and K-12 schools	Program	Short	Education
Develop and implement ongoing research and evaluation methodology for Homewood school performance in partnership with universities. Link policies to research agenda	Program	Short	Education
Ensure a safe and secure learning environment for all Homewood students	Program	Short	Education
Create opportunities for parents and family members to be more involved in improving school quality by encouraging parents to contribute to health activities, services, and programs at school	Program	Short	Education

THEME	GOAL	STRATEGY NUMBER
Community	Create more and better out-of-school time options	Strategy 3.1
Community	Create more and better out-of-school time options	Strategy 3.2
Community	Create more and better out-of-school time options	Strategy 3.3
Community	Create more and better out-of-school time options	Strategy 3.4
Community	Create more and better out-of-school time options	Strategy 3.5
Community	Organize community support teams that focus on public health and safety	Strategy 4.1
Community	Organize community support teams that focus on public health and safety	Strategy 4.2
Community	Organize community support teams that focus on public health and safety	Strategy 4.4
Community	Organize community support teams that focus on public health and safety	Strategy 4.5
Community	Organize community support teams that focus on public health and safety	Strategy 4.6
Community	Organize community support teams that focus on public health and safety	Strategy 4.7
Community	Increase career readiness and placement	Strategy 5.3
Community	Increase career readiness and placement	Strategy 5.5
Community	Increase career readiness and placement	Strategy 5.6
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.3
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.4

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Coordinate and align “out-of-school time” (OST) resources to ensure quality and necessary resources are available to all students. Align OST programming to school day curriculum and increase evening and weekend opportunities	Program	Short	Education
Fund alternative library options such as building a Mobile Library that travels throughout Homewood that community organizations or residents could rent books or textbooks from, or building Little Free Libraries throughout the neighborhood to promote reading at a young age	Program	Short	Education
Create an after school healthy cooking club for parents and students to learn about healthy eating, and partner with local restaurants to host cooking demonstrations	Program	Short	Education
Secure qualified, credentialed, and well-trained staff to increase the number of OST providers committed to continuous quality improvement	Program	Short	Education
Create opportunities for youth to participate in OST program design and decision making	Program	Short	Education
Work with local drug abuse organizations to identify harm reduction strategies	Program	Short	Public Health and Public Safety
Identify how youth and young adult residents prioritize public safety and to remove barriers to reporting violent incidents	Program	Short	Public Health and Public Safety
Host community dialogues and events that center community experiences and improve relations with police	Program	Short	Public Health and Public Safety
Increase Alma Illery’s presence and capacity in Homewood	Program	Short	Public Health and Public Safety
Work with Main Street partners and businesses to increase safety through lighting, creative design, and other initiatives	Program	Short	Public Health and Public Safety
Foster healthy living by providing physical activity programming before and after school	Program	Short	Education
Connect with regional corporations to better understand 21st century job field projections and tailor workforce programs accordingly	Program	Short	Workforce Development
Change the scope of Job Fairs and certificate programs to become Career + Continuing Education Fairs for living wage career paths	Program	Short	Workforce Development
Create documents checklist and empower entities to ensure Homewood residents have documentation needed to access employment	Program	Short	Workforce Development
Increase cultural education to include music, art, and Black history	Program	Short	Education
Utilize press relationships and positive media coverage to showcase Homewood’s past and present	Program	Short	Public Health and Public Safety

THEME	GOAL	STRATEGY NUMBER
Development	Focus on neighborhood level small business technical assistance	Strategy 7.1
Development	Focus on neighborhood level small business technical assistance	Strategy 7.5
Development	Renovate existing vacant housing to provide Homewood residents with pathways to homeownership	Strategy 11.2
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.1
Mobility	Create Safe Routes to School	Strategy 18.1
Mobility	Create Safe Routes to School	Strategy 18.4
Mobility	Create Safe Routes to School	Strategy 18.5
Development	Bring Homewood’s regulatory framework into alignment with previous planning and shape Homewood’s future growth	Strategy 8.2
Development	Encourage community led and driven development	Strategy 10.4
Development	Implement green building and energy efficiency programs and standards to reduce cost burdens for existing and future residents	Strategy 13.1
Development	Prevent displacement through affordable housing development, proactive policy, and stabilization of existing residents	Strategy 14.2
Development	Create Homewood-specific design standards for new development	Strategy 15.1
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.3
Infrastructure	Improve access to and quality of open spaces	Strategy 19.3
Development	Focus on neighborhood level small business technical assistance	Strategy 7.2
Development	Focus on neighborhood level small business technical assistance	Strategy 7.4
Community	Improve education quality for all Homewood students	Strategy 2.2

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Partner with city and developers to rebuild Homewood's commercial district through mixed use, mixed income opportunities along N Homewood Avenue	Program	Short	Business and Innovation
Provide architectural/design services for rehabs or new build commercial space for Homewood businesses	Program	Short	Business and Innovation
Provide homeownership education for Homewood residents who are working toward buying a home or who already have a home and need additional assistance	Program	Short	Housing
Conduct a pedestrian audit with a short term goal of prioritizing problem areas and a long term goal of providing safe and stable sidewalks in all of Homewood	Program	Short	Mobility
Encourage parents, community members, elders, police and fire to volunteer as crossing guards	Program	Short	Mobility
Work with Zone 5 to request officers to patrol school routes during morning and afternoon times	Program	Short	Mobility
Create a Play Street program in Homewood to provide free opportunities for community exercise	Program	Short	Education
Update the City's zoning code to support the community's goals. Pursue zoning changes to promote affordable development and access to rental income for residents	Policy	Short	Urban Design and Development
Register the Homewood Community Development Collaborative as a Registered Community Organization	Policy	Short	N/A
Ensure that all new development projects, as well as substantial rehabilitations of vacant properties, include energy efficiency standards that help keep the property's utility bills affordable	Policy	Short	Housing
Create channels for existing organizations who aid with emergency financial need to share best practices and resources	Policy	Short	Workforce Development
Ensure contextually appropriate, sustainable and equitable development	Policy	Short	Urban Design and Development
Update pedestrian standards, including lighting, benches, and trash cans and ensure new development supports pedestrian activity	Policy	Short	Mobility
Relax restrictive policies on the use of Westinghouse Park to improve equitable community access	Policy	Short	Culture and Recreation
Provide education on commercial property leasing and ownership, and create a pilot program utilizing City and URA-owned properties to promote creative ownership mechanisms (co-op, rent-to-own, leasing, etc)	Policy & Project	Short	Business and Innovation
Create incubator that offers below-market rents for resident-owned businesses, minority-owned businesses, and cultural spaces	Policy & Project	Short	Business and Innovation
Seek out technical assistance to increase quality of early childhood programs	Policy & Program	Short	Education

THEME	GOAL	STRATEGY NUMBER
Infrastructure	Encourage the expansion of Stormwater Management	Strategy 21.2
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.1
Development	Focus on neighborhood level small business technical assistance	Strategy 7.6
Development	Focus on neighborhood level small business technical assistance	Strategy 7.7
Development	Focus on neighborhood level small business technical assistance	Strategy 7.8
Development	Renovate existing vacant housing to provide Homewood residents with pathways to homeownership	Strategy 11.1
Mobility	Ensure Homewood residents have access to high quality transit that increases economic opportunity and supports everyday needs	Strategy 17.4
Mobility	Create Safe Routes to School	Strategy 18.3
Mobility	Create Safe Routes to School	Strategy 18.6
Community	Increase career readiness and placement	Strategy 5.1
Development	Prevent displacement through affordable housing development, proactive policy, and stabilization of existing residents	Strategy 14.1
Community	Connect people with resources the increase self-sustenance	Strategy 5.4
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.4
Mobility	Create Safe Routes to School	Strategy 17.1
Mobility	Create Safe Routes to School	Strategy 17.2

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Advocate for expansion and alignment of city policy to support green infrastructure in Homewood	Policy & Program	Short	Urban Design and Development; Sustainability
Promote Homewood's past through interpretive storytelling, neighborhood branding, murals and public art and the reuse of vacant parcels	Project	Short	Culture and Recreation
Provide pro bono or discounted assistance for Homewood business owners including legal services, business plan assistance, and mentoring	Project	Short	Business and Innovation
Formalize HBBA's role in policy decisions related to commercial and business development in Homewood	Project	Short	Business and Innovation
Identify or fund full-time staff member (such as Homewood Main Street Manager or HBBA Director) to act as liaison among business owners, residents, developers, and City government	Project	Short	Business and Innovation
Focus on rehabilitating the following types of vacant housing stock: 1) Dividing large homes into ownership and rental units to provide owners with rental income; 2) Duplexes that can provide owners with rental income, and 3) Single family homes	Project	Short	Housing
Create sustainable partnerships that allow for pre-loaded or discounted ConnectCards or ensure other methods of transit are provided in workforce pipeline programs	Project	Short	Workforce Development
Install 15 MPH and other appropriate signs in school safe zones	Project	Short	N/A
Install "no idling" signage throughout the neighborhood; Enforce "no idling" areas	Program & Project	Short	Sustainability
Develop a framework and hub so that community partners can better connect residents to local employers and business opportunities	Program & Project	Short	Workforce Development
Grow and fund home rehabilitation programs for existing homeowners, including home repairs, tangled title services and property tax assistance	Program & Project	Short	Housing
Create outreach programs to support vulnerable populations and pursue subsidies, such as Senior Community Service Employment Program, to employ seniors	Program	Short & Medium	Public Health and Public Safety; Workforce Development
Improve Access to grant programs for sidewalk repairs.	Program	Short & Medium	Mobility
Update existing bus shelters and provide additional shelters within the neighborhood	Project	Short & Medium	Mobility
Advocate for and improve access to information about transit organization priorities and plans	Project	Short & Medium	Mobility

THEME	GOAL	STRATEGY NUMBER
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.2
Development	Encourage community led and driven development	Strategy 10.1
Development	Manage vacant properties comprehensively	Strategy 9.3
Development	Encourage community led and driven development	Strategy 10.2
Development	Encourage community led and driven development	Strategy 10.3
Development	Manage vacant properties comprehensively	Strategy 9.4
Development	Encourage community led and driven development	Strategy 10.5
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.6
Development	Manage vacant properties comprehensively	Strategy 9.2
Development	Manage vacant properties comprehensively	Strategy 9.5
Mobility	Ensure Homewood residents have access to high quality transit that increases economic opportunity and supports everyday needs	Strategy 17.3
Community	Improve Fresh and Healthy Food Access	Strategy 1.2
Community	Improve Fresh and Healthy Food Access	Strategy 1.3
Community	Improve education quality for all Homewood students	Strategy 2.4
Community	Improve education quality for all Homewood students	Strategy 2.5
Development	Renovate existing vacant housing to provide Homewood residents with pathways to homeownership	Strategy 11.3

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Support existing community organizations and upgrade their facilities	Program & Project	Short & Medium	Culture and Recreation
Target development and redevelopment at major intersections to improve development conditions and create “tipping-points” for redevelopment	Policy & Project	Short & Medium	Urban Design and Development
Where appropriate, transfer vacant lots to adjacent property owners through the sideyard program	Program	Short, Medium, & Long	Urban Design and Development
The URA should work with the Collaborative to determine a pipeline of future development sites and Request for Proposals (RFPs)	Program	Short, Medium, & Long	Urban Design and Development
Encourage neighborhood initiated development of land through tools such as Pittsburgh Property Reserve and the Land Bank	Program & Project	Short, Medium, & Long	N/A
Partner with permits, licensing, and inspection to prioritize properties for demolition and ensure community involvement and notice	Policy	Short, Medium, & Long	Urban Design and Development
Set standards for community benefits that include hiring homewood residents and utilizing homewood-based businesses	Policy	Short, Medium, & Long	N/A
Identify, advocate for and aggressively pursue federal, state, and regional funding sources to improve access to transit and parks.	Policy & Project	Short, Medium, & Long	Mobility
Apply for grant funding to secure implementation and maintenance materials	Program	Short & Long	Public Health and Public Safety
Initiate 311 Blitz to report the buildings as vacant and attempt to contact owners	Program	Short & Long	Public Health and Public Safety
Calm traffic on major streets and stripe crossings at intersections with bus shelters	Project	Short & Long	Mobility
Promote an increase in farmers markets and farm stands in Homewood	Program	Medium	Sustainability
Convene stakeholders to better understand how poverty, inequities, and food costs lead to food insecurity and how current initiatives are combating this and could be replicated in Homewood	Program	Medium	Sustainability
Ensure smaller class/group size with lower adult to student ratios and with opportunities for one-on-one student engagement	Program	Medium	Education
Seek the involvement of students, families, and community in the learning and education decision making process	Program	Medium	Education
Get banks’ buy-in to provide closing cost/down payment assistance and appropriate loan products, and coordinate with programs that provide additional assistance with bank fees and down payments	Program	Medium	Housing

THEME	GOAL	STRATEGY NUMBER
Development	Use innovative and targeted housing development to meet the needs of specific household demographics in Homewood	Strategy 12.3
Development	Implement green building and energy efficiency programs and standards to reduce cost burdens for existing and future residents	Strategy 13.2
Mobility	Create Safe Routes to School	Strategy 18.2
Infrastructure	Improve local air quality	Strategy 20.1
Infrastructure	Improve local air quality	Strategy 20.2
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.6
Development	Focus on neighborhood level small business technical assistance	Strategy 7.3
Development	Bring Homewood's regulatory framework into alignment with previous planning and shape Homewood's future growth	Strategy 8.3
Development	Manage vacant properties comprehensively	Strategy 9.1
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.2
Mobility	Create a consistent, ADA compliant network of sidewalks that facilitates economic development and serves the needs of community members	Strategy 16.5
Infrastructure	Improve access to and quality of open spaces	Strategy 19.1
Infrastructure	Encourage the expansion of stormwater management	Strategy 21.3
Community	Increase career readiness and placement	Strategy 5.2
Community	Organize community support teams that focus on public health and safety	Strategy 4.3
Community	Promote and preserve Homewood's African-American heritage and culture	Strategy 6.5

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Support single-parent headed households through developments that include supportive services and communal resources for single-parent families	Program & Project	Medium	Housing
Help existing homeowners and landlords make their units energy- and water-efficient to reduce cost burdens on existing Homewood residents	Program & Project	Medium	Housing
Create signage along school routes with empowering messages and improve lighting along route	Program & Project	Medium	Mobility
Work with ongoing efforts to develop tree planting strategy for Homewood	Program & Project	Medium	Sustainability
Streamline and target specific areas for ongoing air quality monitoring	Program & Project	Medium	Sustainability
Partner with owners, historical organizations, and funders to secure, then potentially repair and reopen the National Negro Opera Company Building	Project	Medium	Culture and Recreation
Partner with financial institutions and business development technical assistance providers to provide guidance on securing financing for commercial property purchase	Project	Medium	Business and Innovation
Assess feasibility of a neighborhood market or small scale grocery store	Project	Medium	Business and Innovation
Review Push-to-Green parcels with community in order to establish long-term greening uses where appropriate	Project	Medium	Urban Design and Development
Target sidewalk improvements to high traffic areas, transit locations, schools, and other community assets.	Project	Medium	Mobility
Implement a neighborhood wayfinding system in coordination with community branding	Project	Medium	Mobility
Redevelop Homewood Field to improve the football field and swimming pool, to incorporate a new gathering space, and improve the connecting Westinghouse Park	Project	Medium	Culture and Recreation
Collaborate with PWSA, NMRWA, Negley Run Task Force to assess block-by-block approach for microshed small-scale green infrastructure projects	Project	Medium	Sustainability
Coordinate and communicate internship and training opportunities to community and students to increase access and placement	Program	Long	Workforce Development
Bridge connection with jail, probation, and community so that returning citizens can be connected to existing program and jobs prior to their return and immediately afterward	Policy & Program	Long	Workforce Development
Develop a destination museum of African-American History and Culture that tells the story of Homewood and the broader history of African American Pittsburgh	Project	Long	Culture and Recreation

THEME	GOAL	STRATEGY NUMBER
Development	Use innovative and targeted housing development to meet the needs of specific household demographics in Homewood	Strategy 12.1
Development	Use innovative and targeted housing development to meet the needs of specific household demographics in Homewood	Strategy 12.2
Infrastructure	Improve access to and quality of open spaces	Strategy 19.2
Infrastructure	Encourage the expansion of stormwater management	Strategy 21.1

STRATEGY TEXT	TYPE	TIMELINE	ACTION TEAM
Maintain and develop quality senior housing options with a range of affordability and ownership options including creative solutions such as communal living and service provision	Project	Long	Housing
Provide a broader diversity of housing types, including more high-quality market-rate and affordable rental housing units, and options for smaller households. Target a final neighborhood composition of one-third affordable housing (<60% AMI), one-third workforce housing (60-80% AMI), and 1/3 market-rate housing (over 80% AMI)	Project	Long	Housing
Create a new, centrally located park north of Frankstown Ave	Project	Long	Culture and Recreation
Align planning and redevelopment efforts toward establishing a network of green stormwater infrastructure practices that safely allow runoff to convey toward a restored Silver Lake	Project	Long	Sustainability